



Anand Nagar, Krishnankoil - 626126, Srivilliputtur (via), Virudhunagar District, Tamilnadu.

APPLICATION FOR ADMISSION TO Ph.D. PROGRAMMES

Date of Application:16-10-2025

Department	COMPUTER SCIENCE AND ENGINEERING	Application No.	2025010477
Area of Research	DATA ANALYTICS	Research Mode	FULL TIME

Name :BHARATHI K
Date of Birth / Age :01-06-1984 / 41 Years
Gender :FEMALE
Category :MBC
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Mobile :(001) 6822466906



V. Bharathi

Father's/Husband's Name	VIVEKANANDAN G	Father's/Husband's Occupation	IT ARCHITECT
Family Income	NIL	Residential Type	RURAL
Birth Place	THIRUVARUR	Mother Tongue	TAMIL
Religion	HINDU	Martial Status	MARRIED
Aadhaar No.	628113392985	PAN No.	AWWPV7799K
Physically Challenged	NO	Type of Disability	-
Address for Communication: 544 KIRKLAND DRIVE COPPELL COPPELL DISTRICT TEXAS USA Pin-75019		Permenant Address: 544 KIRKLAND DRIVE COPPELL COPPELL DISTRICT TEXAS USA Pin-75019	

Qualification						
Degree	Discipline	College/university	Year Passed	AVG/CGPA	Class	Mode
BACHELOR OF ENGINEERING	COMPUTER SCIENCE	ANNA UNIVERSITY	2005	60%	II	REGULAR
MASTER OF SCIENCE	DATA ANALYTICS	SOUTHERN NEW HAMPSHIRE UNIVERSITY	2021	3.95/4.00	I	REGULAR

Experience					
Organization	Designation	Experience From	Experience TO	Work Nature	
SYNERGY TECH	JUNIOR BUSINESS ANALYST	2017-07-30	2018-01-01	IT BUSINESS ANALYSIS	
QUEBEC INC	BUSINESS ANALYST	2018-01-31	2021-05-01	IT BUSINESS ANALYSIS	
XPROWIN CONSULTING INC	ANALYST	2021-09-01	2023-08-01	IT ANALYST	

Payment Details				
Transaction ID	Reference	Date of transaction	Amount	Status

2025010477_251029070829	BICIASF10NRPMV	29-10-2025	600	SUCCESS
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Data governance for AI governance

Introduction

Data governance is critical for the effective management of data throughout the AI lifecycle, spanning from training to deployment. It entails establishing clear policies, procedures, and standards to ensure data remains accessible, usable, secure, and reliable. The integration of data governance with AI governance is vital to fostering ethical, transparent decision-making. Key components of Data Governance include Data Quality, Data Security, Data Lineage, Data Compliance, and Data Ethics (atlan, 2025).

In our data-driven world, organizations are increasingly focused on collecting extensive data to drive improved outcomes. However, inadequate data governance can lead to significant issues, including bias, inaccuracies, and data duplication. For instance, bias may occur when training data lacks diversity, while "noise" refers to irrelevant or misleading information that can skew results. When data quality is compromised, AI governance cannot yield reliable or trustworthy outcomes (Arora, 2025)

To address these data governance challenges and enhance data quality, organizations should implement best practices such as conducting regular data audits, utilizing automated data management tools, and promoting a culture of data stewardship. By doing so, they can strengthen their data governance framework and achieve more effective and ethical outcomes in their AI initiatives.

Problem Statement:

A report from MIT says 95% of generative AI pilots deliver zero return on investment. One of the main issues is the lack of data governance, which makes it difficult to leverage AI to its full potential (Catmull, 2025). Without proper governance, organizations encounter significant challenges, including regulatory violations, compliance issues, privacy breaches, model drift, and loss of stakeholder trust in AI-driven decisions. Data stewardship responsibilities are spread across teams without clear accountability, creating governance gaps between AI development and compliance teams.

Weak data governance results in inaccurate and unreliable AI model lineage. These issues undermine overall model performance and hinder compliance with key data protection standards, such as HIPAA (Health Insurance Portability and Accountability Act) and GDPR (General Data Protection Regulation (Arora, 2025).

Existing Solution:

Several existing frameworks and standards outline the relationship between data governance and AI governance to ensure the development of ethical, compliant AI systems. Frameworks such as COBIT 2019, the DAMA-DMBOK, and the CIIA model provide a structured approach to data quality, data lineage, and accountability. Additionally, global regulations like GDPR and the EU AI Act promote integration and adherence to principles throughout the AI lifecycle. But most of them handle data governance and AI governance less cohesively. So, it affects the decision-making process and the final truth, and it also impacts the data privacy, ethics, and regulatory compliance (Janssen, Brousa, Estevez, Barbosad, & Janowski, 2020).

My research area:

My research focuses on “Data governance enables AI governance”. My research question is

- “How does effective data governance contribute to ethical and regulatory compliance in AI governance?”.

This research will integrate both data governance and AI governance, and it will provide data protection, data security, and data compliance. My research will focus on establishing centralized governance with cross-functional representation and standardizing AI governance processes.

This research will also provide practical recommendations for organizations and policymakers on applying the mixed governance framework in real-world settings. By linking these two governance domains, the study aims to reduce policy fragmentation, align regulations such as GDPR and the EU AI Act, and promote the development of trustworthy and responsible AI ecosystems.

References:

Arora, S. S. (2025). How Data Governance Improves AI Success? *medium*. Retrieved from https://medium.com/@community_md101/how-data-governance-improves-ai-success-65cc4feb3fbc

atlan. (2025). *Data Governance for AI: Framework & Best Practices 2025*. Retrieved from www.atlan.com: <https://atlan.com/know/data-governance/for-ai/>

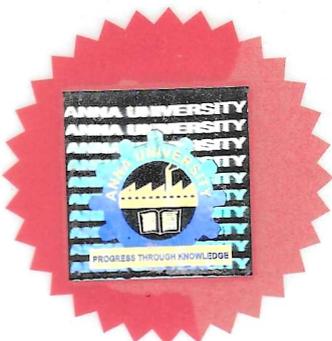
Catmull, J. (2025). *MIT Says 95% Of Enterprise AI Fails — Here’s What The 5% Are Doing Right*. Retrieved from www.forbes.com: <https://www.forbes.com/sites/jaimecatmull/2025/08/22/mit-says-95-of-enterprise-ai-failsheres-what-the-5-are-doing-right/>

Janssen, M., Brousa, P., Estevez, E., Barbosad, L. S., & Janowski, T. (2020). Data governance: Organizing data for trustworthy Artificial Intelligence. *Government Information Quarterly*, 37(3). doi:<https://doi.org/10.1016/j.giq.2020.101493>



The Syndicate of the Anna University hereby makes known that
BHARATHI K *has been admitted to the* **DEGREE OF BACHELOR OF**
ENGINEERING *in* **COMPUTER SCIENCE AND ENGINEERING**
under the Faculty of Information and Communication Engineering having
completed the prescribed programme of study and having been certified by duly
appointed examiners to be qualified to receive the same and having been placed by
them in the **SECOND CLASS** *at the Examination held in* **NOVEMBER**
2006.

Given under the Seal of the University



Chennai 600 025
 India
 March 2007

V. Srinivasan

Controller of Examinations

K. Jayaraman

Registrar

Allan Srinivasan

Vice-Chancellor

Southern New Hampshire University

Be it known that the Board of Trustees, by the authority vested in it under the laws of the State of New Hampshire and upon recommendation of the faculty does hereby confer upon

Bharathi Vivekanandan

the degree of

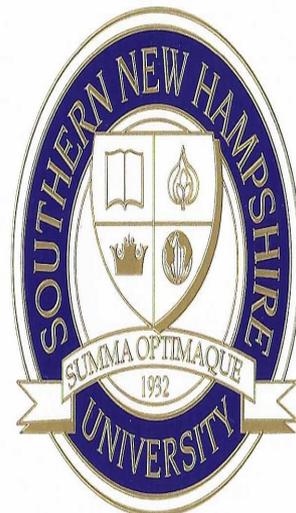
**Master of Science
Data Analytics**

in recognition of fulfillment of the requirements for that degree with
all the Rights, Honors and Privileges pertaining thereto.

Given at Manchester, New Hampshire this first day of June, two thousand and twenty one.



Chairman of the Board of Trustees



President



ANNA UNIVERSITY, CHENNAI

B.F. DEGREE EXAMINATIONS

CONSOLIDATED STATEMENT OF MARKS

Folio No. B440966

NAME OF THE CANDIDATE		COLLEGE OF STUDY		REGISTER NO.	MONTH & YEAR OF LAST APPEARANCE	REGULATIONS		MONTH & YEAR OF PASSING					
BHARATHI K		B.F. Computer Science and Engineering		81901104009	November 2006	2001		2001					
SEM.	SUBJECT CODE	SUBJECT TITLE	MAX	MIN	MARKS SECURED	MONTH & YEAR OF PASSING	SEM.	SUBJECT CODE	SUBJECT TITLE	MAX	MIN	MARKS SECURED	MONTH & YEAR OF PASSING
01	ER11	English - I	100	50	051	NOV 2001	05	EC311	Analogue, Digital and Data Communications	100	50	034	APR 2005
01	ER12	Mathematics - I	100	50	052	NOV 2001	05	CS044	Mathmedia	100	50	052	NOV 2005
01	ER13	Physical Sciences - I (Applied Physics, Applied Chemistry)	100	50	052	APR 2002	05	CS335	Operating Systems Lab	100	50	057	NOV 2003
01	ER14	Basic Electrical & Electronics Engineering	100	50	052	APR 2002	05	CS336	Microprocessor Lab	100	50	069	NOV 2003
01	ER15	Engineering Mathematics - I	100	50	051	NOV 2001	06	CS337	Principles of Compiler Design	100	50	051	NOV 2005
01	ER16	Engineering Drawing & Graphics - I	100	50	057	NOV 2002	06	CS338	Software Engineering	100	50	050	APR 2005
02	ER21	English - II	100	50	050	APR 2002	06	CS339	Computer Networks	100	50	050	APR 2006
02	ER22	Mathematics - II	100	50	053	APR 2002	06	CS340	Computer Architecture II	100	50	051	APR 2004
02	ER23	Physical Sciences - II (Applied Physics, Applied Chemistry)	100	50	054	NOV 2002	06	MG325	Engineering Economics and Financial Accounting	100	50	052	APR 2005
02	ER24	Basic Civil & Mechanical Engineering	100	50	051	APR 2002	06	CS062	C# and .NET Framework	100	50	051	APR 2005
02	ER25	Engineering Mathematics - II	100	50	054	APR 2003	06	CS341	Network Programming Lab	100	50	057	APR 2004
02	ER26	Engineering Drawing & Graphics - II	100	50	051	APR 2002	06	CS342	Compiler Lab	100	50	058	APR 2004
02	ER27P	Physical Science Lab (Physics & Chemistry Lab)	100	50	092	APR 2002	06	CE071	Principles of Environmental Science and Engineering	100	50	060	APR 2005
02	ER28P	Computer Lab	100	50	076	APR 2002	07	CS431	Network Protocols, Management and Security	100	50	050	NOV 2005
02	ER29P	Workshop	100	50	088	APR 2002	07	CS432	Web Technology	100	50	050	APR 2005
03	CS231	Introduction to Analysis of Algorithms	100	50	052	NOV 2004	07	CS433	Object Oriented System Analysis and Design	100	50	056	NOV 2004
03	CS232	Digital Systems	100	50	053	APR 2006	07	GB035	Professional Ethics	100	50	073	APR 2005
03	CS233	System Software	100	50	053	APR 2005	07	MG331	Principles of Management	100	50	056	NOV 2005
03	CS234	Database Management Systems	100	50	053	NOV 2004	07	CS434	Internet Programming Lab	100	50	063	NOV 2004
03	EE255	Electrical Engineering and Control Systems	100	50	051	NOV 2003	07	CS435	Software Systems Development Lab	100	50	074	NOV 2004
03	MA231	Mathematics - III	100	50	072	NOV 2006	08	CS439	Comprehension	100	50	076	NOV 2004
03	CS235	System Software and DBMS Lab	100	50	065	NOV 2002	08	GB406	Total Quality Management	100	50	060	APR 2005
03	CS236	Digital Lab	100	50	064	NOV 2002	08	CS045	Software Testing	100	50	056	NOV 2005
04	CS237	Object Oriented Programming	100	50	051	NOV 2004	08	CS444	Project Work	200	100	170	APR 2005
04	CS238	Computer Architecture I	100	50	053	NOV 2004	<p>***End of Statement***</p> <p>Classification : SECOND CLASS</p> <p>Total Marks (from 3rd to 8th semester): 2639 / 4500</p> <p>Percentage (rounded to nearest integer): 59</p>						
04	CS239	Interactive Computer Graphics	100	50	051	APR 2006							
04	CS240	Artificial Intelligence	100	50	055	APR 2006							
04	EC230	Electronic Circuits	100	50	050	NOV 2006							
04	MA040	Probability and Queuing Theory	100	50	050	APR 2004							
04	CS241	Object Oriented Programming Lab	100	50	067	APR 2003							
04	EC232	Electronics Lab	100	50	082	APR 2003							
05	CS331	Digital Signal Processing	100	50	051	APR 2004							
05	CS332	Theory of Computation	100	50	051	NOV 2005							
05	CS333	Operating Systems	100	50	051	APR 2006							
05	CS334	Microprocessors	100	50	050	NOV 2004							



Medium of instruction : ENGLISH
 Chennai - 600 025.
 Date : 26/07/2007
 Controller of Examinations

Bharathi Vivekanandan
 STUDENT ID: 1760128
 D.O.B.: June 1
 SSN: XXX-XX-
 202, Seignior Av, Unit 115
 Pointe-Claire QC H9R 1J9
 Canada

05/26/2021

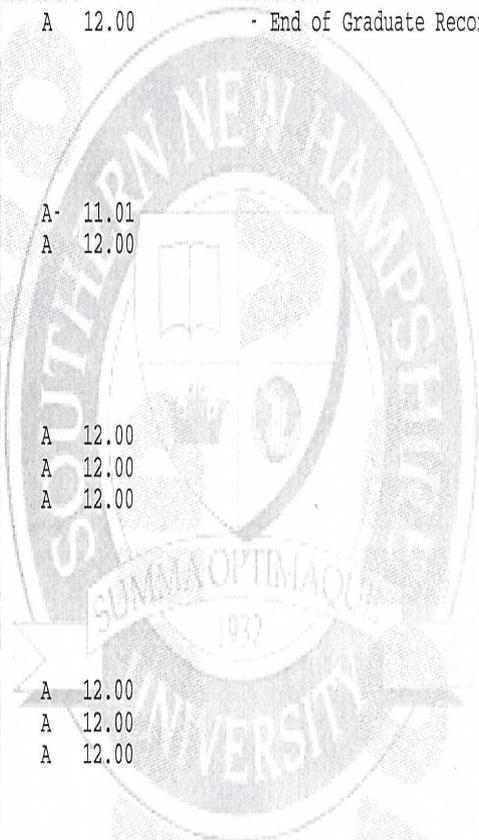


PROGRAM: MS Data Analytics ++

Course	Title	CRD	GRD	GRDPT	Course	Title	CRD	GRD	GRDPT
FALL 2019					SPRING 2021				
SCS-501	Foundations in Statistics	3.00	A-	11.01	DAT-690	Capstone in Data Analytics	3.00	A	12.00
Term Credits:	3.00	Term GPA:	3.670		IT-697	Experiential Learning	3.00	A	12.00
GPA Credits:	3.00	Cum GPA:	3.670		Term Credits:	6.00	Term GPA:	4.000	
Degree Credits:	3.00				GPA Credits:	42.00	Cum GPA:	3.953	
					Degree Credits:	42.00			
WINTER 2020					- End of Graduate Record -				
DAT-500	Data & Information Management	3.00	A	12.00					
Term Credits:	3.00	Term GPA:	4.000						
GPA Credits:	6.00	Cum GPA:	3.835						
Degree Credits:	6.00								
SPRING 2020									
DAT-510	Foundations of Data	3.00	A-	11.01					
QSO-640	Project Management	3.00	A	12.00					
Term Credits:	6.00	Term GPA:	3.835						
GPA Credits:	12.00	Cum GPA:	3.835						
Degree Credits:	12.00								
SUMMER 2020									
DAT-515	Enterprise Data Management	3.00	A	12.00					
DAT-520	Decision Methods and Modeling	3.00	A	12.00					
QSO-635	Int'l Supply Chain Mgmt	3.00	A	12.00					
Term Credits:	9.00	Term GPA:	4.000						
GPA Credits:	21.00	Cum GPA:	3.906						
Degree Credits:	21.00								
FALL 2020									
DAT-610	Optimization & Risk Assessment	3.00	A	12.00					
DAT-640	Predictive Analytics	3.00	A	12.00					
IT-697	Experiential Learning	3.00	A	12.00					
Term Credits:	9.00	Term GPA:	4.000						
GPA Credits:	30.00	Cum GPA:	3.934						
Degree Credits:	30.00								
WINTER 2021									
DAT-530	Present & Visualize Data	3.00	A	12.00					
DAT-650	Advanced Data Analytics	3.00	A	12.00					
Term Credits:	6.00	Term GPA:	4.000						
GPA Credits:	36.00	Cum GPA:	3.945						
Degree Credits:	36.00								

OFFICIAL TRANSCRIPT OF ACADEMIC RECORD

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SARANATHAN COLLEGE OF ENGINEERING TIRUCHIRAPALLI - 620012.

TRANSFER CUM CONDUCT CERTIFICATE

Admn. No. 2001CSE697 Univ. Reg. No. 81901104009 TC No. 0147

1. Name : Ms. BHARATHI . K .
2. Sex : FEMALE
3. Name of the Parent / Guardian : Mr . KALIYAMOORTHY . S .
4. Nationality and Religion : INDIAN : HINDU
5. Community : MBC : PADAYACHI
6. Date of Birth as entered : 01/06/1984
in the Admission Register : [First June Nineteen Eighty Four]
7. Course and Year in which the student was studying at the time of leaving : IV YEAR - B.E (COMPUTER SCIENCE AND ENGINEERING)
8. Date of Admission to the Course : 08/08/2001
9. Whether qualified for promotion to a higher class : REFER MARK SHEET
10. Whether the student has paid all the fees due to the college : YES
11. Date on which the student left the college : 19/04/2005
12. Date on which application for Transfer Certificate was made : 8 AUG 2005
13. Conduct and Charactor during the period of study : GOOD

Date : 8 AUG 2005



Y. Venkataramani

PRINCIPAL

Dr. Y. VENKATARAMANI, M.Tech., Ph.D.,

PRINCIPAL

Saranathan College of Engineering
TIRUCHIRAPALLI-620 012.



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 D.O.B.: June 1
 SSN: XXX-XX-
 202, Seignior Av, Unit 115
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 Canada

PROGRAM: MS Data Analytics ++

Course	Title	CRD	GRD	GRDPT	Course	Title	CRD	GRD	GRDPT
FALL 2019					SPRING 2021				
SGS-501	Foundations in Statistics	3.00	A-	11.01	DAT-690	Capstone in Data Analytics	3.00	A	12.00
Term Credits:	3.00				IR-697	Experiential Learning	3.00	A	12.00
Term GPA:	3.670				Term Credits:	6.00			
GPA Credits:	3.00				GPA Credits:	42.00			
Cum GPA:	3.670				Cum GPA:	3.953			
Degree Credits:	3.00				Degree Credits:	42.00			

WINTER 2020

DAT-500 Data & Information Management 3.00 A 12.00
 Term Credits: 3.00 Term GPA: 4.000
 GPA Credits: 6.00 Cum GPA: 3.835
 Degree Credits: 6.00

SPRING 2020

DAT-510 Foundations of Data 3.00 A- 11.01
 QSO-640 Project Management 3.00 A 12.00
 Term Credits: 6.00 Term GPA: 3.835
 GPA Credits: 12.00 Cum GPA: 3.835
 Degree Credits: 12.00

SUMMER 2020

DAT-515 Enterprise Data Management 3.00 A 12.00
 DAT-520 Decision Methods and Modeling 3.00 A 12.00
 QSO-635 Int'l Supply Chain Mgmt 3.00 A 12.00
 Term Credits: 9.00 Term GPA: 4.000
 GPA Credits: 21.00 Cum GPA: 3.906
 Degree Credits: 21.00

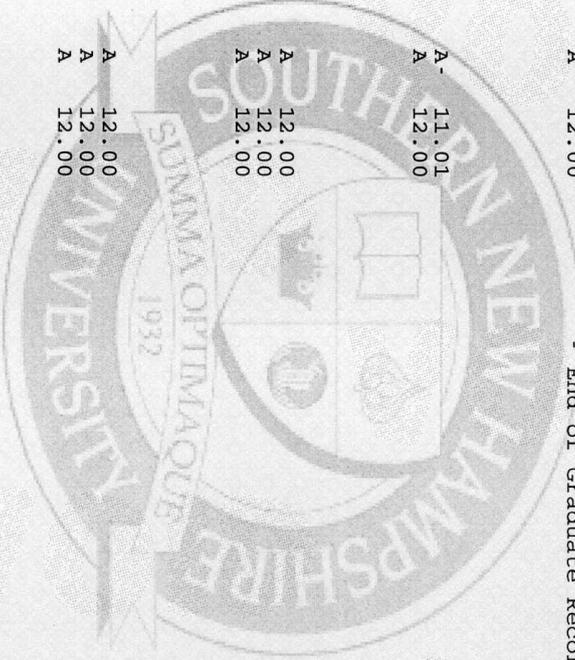
FALL 2020

DAT-610 Optimization & Risk Assessment 3.00 A 12.00
 DAT-640 Predictive Analytics 3.00 A 12.00
 IR-697 Experiential Learning 3.00 A 12.00
 Term Credits: 9.00 Term GPA: 4.000
 GPA Credits: 30.00 Cum GPA: 3.934
 Degree Credits: 30.00

WINTER 2021

DAT-530 Present & Visualize Data 3.00 A 12.00
 DAT-650 Advanced Data Analytics 3.00 A 12.00
 Term Credits: 6.00 Term GPA: 4.000
 GPA Credits: 36.00 Cum GPA: 3.945
 Degree Credits: 36.00

- End of Graduate Record -



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03687919

आयकर विभाग
INCOME TAX DEPARTMENT

भारत सरकार
GOVT. OF INDIA

BHARATHI VIVEKANANDAN
KALIYAMOORTHY SAMIDURAI

01/06/1984

Permanent Account Number
AWWPV7799K

V. Bhoothi
Signature

17042015



इस कार्ड के खोने / पाने पर कृपया सूचित करें / लौटाने :
आयकर पैन सेवा इकाई, एन एस डी एल
5 वीं मंजिल, मंत्री स्टर्लिंग, प्लॉट नं. 341, सर्वे नं. 997/8,
मॉडल कालोनी, दीप बंगला चौक के पास,
पुणे - 411 016.

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please inform / return to :*
Income Tax PAN Services Unit, NSDL
5th floor, Mantri Sterling,
Plot No. 341, Survey No. 997/8,
Model Colony, Near Deep Bungalow Chowk,
Pune - 411 016.

Tel: 91-20-2721 8080, Fax: 91-20-2721 8081
e-mail: tininfo@nsdl.co.in

V. Bhoothi



DRIVER LICENSE

Director: Steven C. McCall

LIMITED TERM

DRIVER LICENSE



4d. DL: 51504768

9. Class: C

3. DOB: 06/01/1984

4b. Exp: 08/23/2027

4a. Iss: 11/15/2024

1. VIVEKANANDAN

2. BHARATHI

8. 544 KIRKLAND DR
CORPELL, TX 75019

12. Rest: NONE

9a. End: NONE

16. Hgt: 5'-00"

15. Sex: F

18. Eyes: BRO

5. DD: 36622401110155005127

V. Bharathi

CLASS: C-Single or comb veh w/ GVWR ≤ 26,000 lbs which transports placarded HAZMAT or ≥ 16 pass, including driver

REST: NONE

END: NONE

REV: 07/16/2021

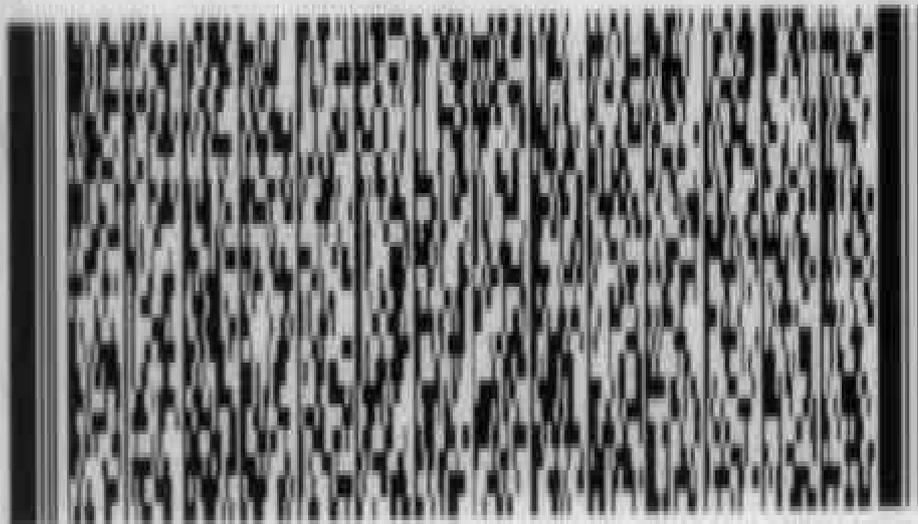
Directive to physician
has been filed at Tel #

Emergency Contact #

Allergic reaction to
drugs:

10028639738

OB: 06/01/1984



MBC

சான்றிதழ் எண் :
Certificate No

596991

மாவட்டக் குறியீடு எண் :
District Code

11

வட்டக் குறியீடு எண் :
Taluk Code

02

கிராமக் குறியீடு எண் :
Village Code

069

சாதிச் சான்றிதழ்
COMMUNITY CERTIFICATE

நாகபீடபுரம் மாவட்டம் கீழ்வைஞ்சி வட்டம்
69, கோயல் கண்ணல்புரம் கிராமம்/நகரம், திரு. / திருமதி / செல்வி/
செல்வன் பாரதி தகப்பனார்/
கணவர் பெயர் எஸ். கையாசி ரிதி, கிந்தி-புடையாச்சி

வகுப்பைச் சார்ந்தவர், அரசு ஆணை நிலவை எண். 1566, சமூகநலத்துறை,
நாள் : 30-7-1985, வரிசை எண் 169-அ.படி மிகவும் பிற்பட்ட பிரிவினைச்
சார்ந்தவர் எனச் சான்றளிக்கப்படுகிறது.

This is to certify that Son / Daughter
of Thiru of
..... Village / Town Taluk
..... District of the State of Tamil Nadu belongs to
..... Community, which is recognised as a
Most Backward Class as per Government Order (Manuscript Series) No. 1566,
Social Welfare Department, dated 30th July 1985, vide Serial No.....

2. திரு./ திருமதி / செல்வன் / செல்வி பாரதி
என்பவரும் அவருடைய குடும்பத்தினரும் தமிழ்நாட்டில் நாகபீடபுரம்
மாவட்டத்தில் கீழ்வைஞ்சி வட்டத்தில் 69, கோயல் கண்ணல்புரம்
கிராமத்தில் / நகரத்தில் வசித்து வருகிறார்கள் எனச் சான்றளிக்கப்படுகிறது.

2. It is certified that Thiru /mat/Selvan/Selvi and
his/her family ordinarily resides) at Village/Town
..... Taluk District of Tamil Nadu.

முத்திரை.
Seal.

கையொப்பம் :

Signature

D. Sundar

நாள் :

Date

6/6/01

தலை எழுத்துக்கள் பெயர் :

Name in Capital Letters

(D. சிங்கராசன்)

பதவிப் பெயர் :

Designation

மண்டல துணை வட்டாட்சியத்

கீழ்வைஞ்சி

6-6-01

ANNEXURE-I

CERTIFICATE FROM THE ORGANISATION WHERE THE CANDIDATE IS EMPLOYED

Certified that Mr./Ms./Mrs. _____ is
employed as _____ (Designation) in the
_____ (Department/Division Name)
of _____
(Institution/Industry Name).

N.A.

We have no objection in forwarding his/her application for the Ph.D. Research Programme.

FOR FULL TIME:

The candidate will be sanctioned leave for the duration of the research programme and will be relieved from duty from _____ to _____ to undertake the full time research work in the University.

FOR PART TIME:

The candidate will be permitted to undertake part time study in the University/College and will be allowed to be present for discussions with the supervisor, attending course works, conduct of experiments and participations in seminars and related presentations. Further the required facilities at our organization will also be provided to the candidate for doing research.

Date:

Signature of the Head of Organization with office seal